Dear Parents and Community Members:

We are pleased to present you with the Annual Education Report (AER) which provides key information on the 2017-18 educational progress for the Ludington Area School District and our schools. The AER addresses the complex reporting information required by federal and some requirements of state laws. Our staff is available to help you understand this information. Please contact Jason J. Kennedy, superintendent, for help if you need assistance.

The DISTRICT AER is available for you to review electronically by visiting the following web site: http://bit.ly/2I6V0aA, or you may review a copy in the main office at your child’s school. Each school will also be communicating their own AER to parents directly. You may also visit the District’s website to learn more about Ludington Area Schools at http://www.lasd.net.

These reports contain the following information:

**Student Assessment Data** – Includes the following three assessments: M-STEP (Michigan Student Test of Educational Progress), MI-Access (Alternate Assessment), and College Board SAT. Presents assessment information for English language arts and mathematics for grades 3 to 8 and 11, and MI-Access science for grades 4, 7, and 11, compared to state averages for all students as well as subgroups of students. The report helps users to understand achievement performance within grades and schools, and to make comparisons to district, state, and national achievement benchmarks.

**Accountability – Detail Data and Status**
The accountability portion of the AER includes assessment proficiency and participation rates, graduation or attendance rates, as well as accountability index values showing school performance on a 0-100 scale.

**Teacher Qualification Data**
- Identifies the number and percentage of inexperienced teachers, principals, and other school leaders
- Reports teachers who are teaching with emergency or provisional credentials
- Includes teachers who are not teaching in the subject or field for which they are certified

**NAEP Data (National Assessment of Educational Progress)**
- Provides state results of the national assessment in mathematics and reading every other year in grades 4 and 8

**Civil Rights Data**
- Provides information on school quality, climate and safety

Review the table below listing our schools. For the 2017-18 school year, schools were identified using definitions and labels as required in the Every Student Succeeds Act (ESSA). A Targeted Support and Improvement (TSI) school is one that has at least one underperforming student subgroup. An Additional Targeted Support (ATS) school is one that has three or more underperforming student subgroups. A Comprehensive Support and Improvement (CSI) school is one whose performance is in the lowest 5% of all schools in the state or has a graduation rate at or below 67%. Some schools are not identified with any of these labels. In these cases, no status label is given.

<table>
<thead>
<tr>
<th>School Name</th>
<th>Status Label</th>
<th>Key Initiative to Accelerate Achievement</th>
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<tbody>
<tr>
<td>Franklin Elementary</td>
<td>No label</td>
<td>The challenges of meeting the needs of the students with disabilities and students who fall in the bottom 30% of academic achievement continue to be the focus at Franklin Elementary and throughout Ludington Area School District. Curriculum Councils that focus on the five core academic areas have been implemented and will continue to meet monthly. Franklin also participates in eight yearly district wide professional development (PLC) days. Each staff member will partake in this process.</td>
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<tr>
<td>Lakeview Elementary School</td>
<td>No label</td>
<td>The challenges of meeting the needs of the students with disabilities and students who fall in the bottom 30% of academic achievement continue to be the focus at Lakeview Elementary and throughout Ludington Area School District. Curriculum councils that focus on the five core academic areas have been implemented and will continue to meet monthly. Lakeview also participated in 8 yearly district wide professional development (PLC) days. Each staff member partakes in this process.</td>
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<tr>
<td>Foster Elementary</td>
<td>No label</td>
<td>The staff at Foster Elementary has done much work around Dr. Nell Duke’s book series, Not This, But That. Not This, But That is various books on topics of best practices that has a focus on reading instruction. The book study has been a great addition to the school culture. The addition of the HIL grant has also helped align the school improvement efforts with the State of Michigan’s Literacy Essential practices. The staff is pleased with student achievement and progress made toward our school improvement goals in 2017-18. There is still much room for continuous</td>
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### Superintendent's Message:

Ludington Area School students will graduate from a top performing district, confident and prepared with the knowledge and skills required for their success in a global community. Our District’s vision is accomplished in partnership with the students, parents, families, and community stakeholders who partner together to educate and empower students to adapt and succeed. The fundamental purpose of the school district is to provide a system of public education for children in grades pre-kindergarten through 12th grade, that is centered on meeting the unique individual needs of the students with which it serves. Ludington Area Schools seeks to embody this purpose through the program offerings of the district and high expectations for students, staff, and the greater school community, which align to the mission, vision, and belief statements of the district.

Ludington Area School District is focused on the improvement of student learning and achievement through the development of school programs and process characteristics that are continually improving; we believe that high expectations for students and staff result in high academic achievement. Further, we believe that education is a partnership among students, parents, district staff, and community stakeholders. The District is focused on providing a safe learning environment that values diversity,

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<tr>
<th>O.J. DeJonge Middle School</th>
<th>No label</th>
<th>The School Improvement Team has identified reading, writing, science, social studies, math, and student attendance as the most important goal areas. A major component of the School Improvement Plan has been the implementation of Tier II interventions in which students receive targeted and differentiated instruction in the core concepts of mathematics and English Language Arts. The school has provided teachers and staff with consistent professional development in the area of purposeful formative assessment strategies and differentiation opportunities that are generated from such formative assessments. The curriculum is aligned with the state standards, and the school is working on ensuring that the K-12 curriculum is aligned vertically so that students experience a smooth transition from one grade level to the next and that it meshes with the Ludington Area School District Vision for High Quality Instruction.</th>
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<tbody>
<tr>
<td>Ludington High School</td>
<td>No label</td>
<td>LHS seeks to raise the achievement of all students through strategies and professional development in the areas of student mentoring, data analysis, assessment, technology, and differentiated instruction. Our staff dedicates professional learning time to these instructional focus areas.</td>
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</tbody>
</table>
citizenship, work ethic, and excellence. We seek to create an interesting, challenging, and supportive culture of learning for all students.

Ludington High School has been accredited by the North Central Association Commission on Accreditation and School Improvement for 109 years. For the second consecutive year, Ludington High School was awarded a silver medal by the US News and World Report. This ranks our school in the top 7% of high schools throughout the nation. There are no other schools from our immediate region who rank above LHS using this metric. When comparing Ludington High School to all schools in the WSESD, we continually outperform the state average on the SAT. More importantly, when comparing LHS to our peer subgroup of school districts that are most similar in demographic, LHS frequently ranks tops among our peer group schools.

When reviewing achievement data from our elementary schools and our middle school, these rankings mirror the achievements that you have just read about. Our elementary and middle school students are outperforming our ESD subgroup, our peer subgroup, and continue to rank among the top schools in our notably successful school subgroup.

We will continue to analyze student assessment data to identify areas of strength and opportunities for improvement. Preparing for the M-STEP is only a short-term goal, while the long-term plan is for exploring ways to increase the level of thinking and the complexity of the tasks we provide for students in all classes. We encourage all parents to contact their child’s school to learn more about how to get involved in their child’s education. Our entire staff works hard to maintain a culture of academic excellence.

We hope that you will see the commitment of Ludington Area School District to be a top performing school district, where students are confident and prepared for success in a global community. Also, I would like to congratulate our students, parents, and community for placing such a high value on education. Should you have any questions or concerns, please know that my door is always open to you. We look forward to a strong partnership with you!

Sincerely,

Jason J. Kennedy
Superintendent